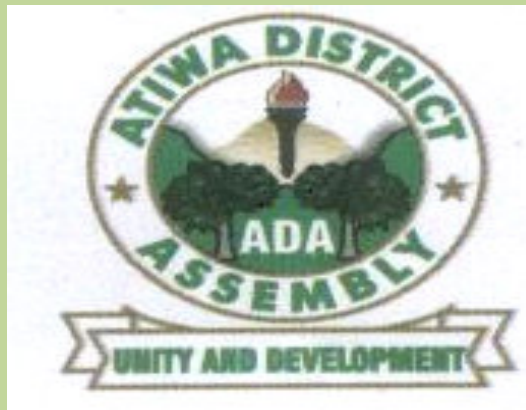


MINISTRY OF LOCAL GOVERNMENT & RURAL DEVELOPMENT

ATIWA DISTRICT ASSEMBLY



ANNUAL PROGRESS REPORT, 2013

PREPARED BY:

DPCU, ATIWA DISTRICT ASSEMBLY
KWABENG

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1.1 Introduction

The mission of Atiwa District Assembly is to facilitate the overall development of the District through provision of socio-economic infrastructure, services and efficient management of resources involving all stakeholders to enhance the quality of life of the people of Atiwa. This is achievable through the formulation of realistic policies, programmes, projects and activities outlined in the District Medium Term Development Plan (DMTDP), 2010-2013. The DMTDP proposed to realize this aim through the pursuit of a strategic goal and multiplicity objectives and the implementation of a set of strategies and activities.

To review and give information on achievements and impacts of the programmes and interventions undertaken and to manage the development agenda, a Monitoring and Evaluation Plan (M&E) which uses sets of indicators to monitor and evaluate the achievement of the set goals and objectives and the impacts of the programmes, projects and activities undertaken in the District during the plan period (2010 – 2013) was prepared. This Report uses the sets of indicators and targets specified in the M&E Plan to monitor and evaluate the achievement and impacts of key district policies, programmes, and projects undertaken in the 2013 Annual Action Plan.

1.2 Processes Involved and Difficulties Encountered

Monitoring and Evaluation (M&E) of the DMTDP was mainly done by the District Monitoring team comprising the District Development Planning Officer, the District Engineer, the District Budget Analyst and the District Finance Officer. The expanded DPCU however met on quarterly basis to deliberate on efforts being made towards achievements of the core indicators of the DMTDP. At such meetings, District Heads of Departments are made to present progress reports on the sector or units they head. The DPCU Members occasionally undertook monitoring exercise on the development project. Again District Chief Executive and the District Coordinating Director also undertook monitoring of the development projects. Conscious efforts were also made to involve key stakeholders such as sector departments, chiefs of the beneficiary

communities, Assembly members and unit committee members. There had been a number of occasions when suggestions from the primary stakeholders had led to change of project designs.

The District Planning Officer, who is the secretary to the DPCU drew up monitoring itinerary on monthly and quarterly basis and notified all Stakeholders involved.

The major challenge to M&E activities in the District was lack of permanent vehicle for such activities. This usually led to a situation where the monitoring team had to compete for the use of vehicles from the Assembly's pool with others. This problem often compelled the team to reschedule its planned activities. It was sometimes difficult in getting the full complement of the monitoring Team to undertake the monitoring exercise due to other equally important engagements. Although, a lot of efforts had been made to elicit the commitment of departmental heads towards M & E activities, these activities had not been fully appreciated and mainstreamed in the scheme of affairs of the Assembly. Again, with regards to some of the non-physical projects, it was difficult getting reliable data to accurately assess the progress being made.

2.1 Status of Implementing of DMTP

In reviewing the implementation status of the 2010-2013 DMTDP, disaggregated primary and secondary data were collected from stakeholders including Sub-District Councils, Decentralized Departments, Agencies and Organizations and communities in the District to assess the implementation of the identified programmes outlined in the six (6) thematic pillars of the Ghana Shared Growth Development Agenda (GSGDA) as well as other interventions implemented during the year. The review process took into consideration the following:

- extent/levels of the implementation of proposed programs and projects; whether the projects were fully implemented, partially implemented or not implemented at all and whether set objectives, targets and goals were achieved.
- reasons for any deviations in terms of implementation and set targets

The review shows that the Annual Action Plan achieved an average implementation success of not less than 65.%. Some of the reasons that accounted for the difference in performance of the

District in terms of the plan implementation include the inadequate flow of funds from other anticipated sources such as the Internally Generated Fund and the other Development Partners. The excessive and unplanned deductions from the District Assemblies' Common Fund (DACF) at source also affected the flow of funds for the implementation of the plan. This is shown in the Financial Performance of the District in 2013.

2.2 Monitoring And Evaluation Report

The table 2.1 below shows the implementation status of the 2013 annual action plan under the thematic areas of the Ghana Shared Growth and Development Agenda (GSGDA).

Table 2.1: Implementation status of the 2013 annual action plan

THEMATIC AREA: ENHANCING COMPETITIVENESS IN GHANA'S PRIVATE SECTOR

NATIONAL ADOPTED OBJECTIVE	Activities	Location	IMPLEMENTATION STATUS				REMARKS
			Fully implemented	On-going	Not implemented	% completion	
Develop micro, small and medium enterprises	Identify, register and collate data on SSEs operating in the district	District Wide			√		Inadequate funds
	Facilitate the for formation and registration of local Business Associations in the District	District wide			√		Inadequate funds
	Identify capacity building needs of the SSEs and Associations	District wide			√		Inadequate funds
	Organise training for the executives of the Registered Association and SSEs	District wide			√		Inadequate funds
Diversify and expand the tourism industry for revenue generation	Promote Tini Waterfall	Adasewase	√			100%	Promotional event was organized to market the waterfall

THEMATIC AREA: HUMAN DEVELOPMENT, PRODUCTIVITY AND EMPLOYMENT

NATIONAL ADOPTED OBJECTIVE	Activities	Location	IMPLEMENTATION STATUS				
			Fully implemented	On-going	Not implemented	% completion	
	Provide for District Education Support Fund	District Wide		√			3 No. educational projects supported
	Support For Sports And Culture	District Wide		√			40 pieces of Football and 50 set of jersey were bought for selected schools
	Science, Technology, & Education (STMIE)	District Wide			√		Lack of funds
Increase equitable access to and participation in education at first and second cycle levels	Construction of 1no. Dist. Library at Kwabeng	Kwabeng		√		80%	Floor terrazzo in progress
	Const. And Furnishing Of 1no. Community Library At Abomосу	Abomосу			√		Inadequate funds
	Complete 1 no. classroom School Block With Office And Store	Akutuase		√		70%	Roofing completed
	Complete 1 no. classroom School Block With Office And Store	Bansо	√				Handed over for use
	Complete 1no. 6-Unit Classroom Block With Ancillary Facility	Amonom D/A	√			100%	Handed over for use
	Const. Of 1no. 3-Unit Classroom Block For Akropong Presby Primary	Akropong		√		70%	Roofing completed

	Const. of 1no. 3-Unit Classroom Block With Ancillary Facilities for Tumfa Methodist JHS	Tunfa		√		95%	Painting completed
	Complete 1 no. classroom School Block With Office And Store	Pameng		√		80%	Doors and windows fixed
	Const. Of 1no. 3-Unit Classroom Block With Ancillary Facilities For Enyiresi D/A JHS	Enyiresi		√		85%	Doors ,windows and electrical fixed
	Const. Of 1no. Workshop For Akrofufu Vocational Training Center	Akrofufu		√		100%	Handed over for use
Bridge the equity gaps in access to health care and nutrition services and ensure sustainable financing arrangement that protect the poor	Roll-Back Malaria /NID Programmes	District Wide	√			100%	Two round of NID organised
	Organize sensitization programme on HIV and AIDs at the mining communities	Mining communities		√			Sensitization programme organized in 2mining communities
	Provide financial support for Association of People Living with HIV and AIDs	Kwabng	√				Two meetings of the Association supported
	Support the payment of T&T of PLWH to access ART.	Kwabeng	√				7 PLWH supported with T&T to access ART
Strengthen monitoring and enforcement mechanism of environmental legislation	Support other Sanitation issues	District Wide		√			Zoomlion activities supported
	Organize hygiene education for 50 communities	District Wide		√			10 communicates sensitized
	Organize Hygiene education and medical examination for food and drink handlers	District Wide	√				3838 food handlers and drink vendors medically examined
	Maintain water and sanitation facilities	District Wide		√			30 boreholes were maintained
	Promote and support construction of	District Wide		√			85 VIP toilets were

	household latrines						constructed
	Rehabilitation of Public Toilets		√				2no. public toilets rehabilitated
Identify and equip the unemployed graduates, vulnerable and excluded with employable skills	Update data on People With Disability (PWDs) in the district	District Wide		√			27 new PWDs registered
	Organise employable skills for the PWDs	Kwabeng			√		Lack of funds
	Provide financial support for trained PWDs	District Wide			√		Lack of funds
	Undertake monitoring of the trained PWDs establishments	District Wide	√				Activities of 65 PWDs monitored
	Organise Community sensitization for women on parenthood	Selected communities	√				sensitization programme organized for 105 women in three communities
	Organize Community sensitization for women on children rights	Selected communities	√				sensitization programme organized for 120 women in three communities
	Provide scholar/ educational aid to needy but brilliant female students	District Wide	√				12 female provided with educational scholarship
	Provide financial assistance to poor women	District Wide		√			2 women supported financially
	Undertake registration of Orphan and Vulnerable children	District Wide		√			68 OVCs registered
	Provide financial support for vulnerable children	District Wide			√		23 OVCs were supported
	Complete f Ino. Social Center At Kwabeng Zongo	Kwabeng				100%	Handed over for

Ensure efficient implementation of the local Gov't Act	Organize training programme for key staff of district Assembly including the decentralized dept.	Kwabeng	√			100%	Project management training organized for 23 Senior staff 7 females and 16 males
	Maintenance of furniture/ fixtures fittings	Kwabeng		√			Furniture and other fixtures maintained
	Maintenance of officials buildings	District Wide		√			Officials buildings maintained
Accelerate the provision of affordable and safe water	Const. of Water Stand and Mechanization of Boreholes At Assembly's Residential Area	Kwabeng			√		Inadequate funding

THEMATIC AREA: ACCELERATED AGRICULTURAL MODERNIZATION AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT

NATIONAL ADOPTED OBJECTIVE	Activities	Location	IMPLEMENTATION				REMARKS
			Fully implemented	On-going	Not implemented	% completion	
Improved agricultural productivity in the District	Celebration of National Farmers' Days	Kwabeng	√			100%	
	Maintenance of official vehicle	Kwabeng		√			Official vehicle serviced
	AEA's Farm/Home visits	District Wide		√		70%	
	Monitoring and backstopping by DDOs	District Wide		√			
	Field work supervision, planning and coordination	District Wide		√			
	Promote patronage of local food	District Wide		√			
	Animal Health and disease surveillance	District Wide		√			
	Veterinary lab/clinic and treatment	District Wide		√			
	Sensitize framers to	District				500	

	undertake tree planting	Wide				farmers sensitized	
Increase national capacity to ensure safety of life and property	Undertake landscaping and greenery project	Abakoase R/C			√		Change of project focus
	Undertake landscaping and greenery project	Pameng R/C			√		Change of project focus
	Undertake landscaping and greenery project	Nanapa L/A			√		Change of project focus
	Establish 50acre citrus plantation	Fremponso		√			20 acre planted and being nurtured
	Establish 60,000 nursery plantation	Banso			√		Seedlings bought
	Undertake 50acre forest restoration project	Banso		√			20 acre cocoa farm established at pameng

THEMATIC AREA: **INFRASTRUCTURE, ENERGY AND HUMAN SETTLEMENTS**

NATIONAL ADOPTED OBJECTIVE	Activities	Location	IMPLEMENTATION STATUS				REMARKS
			Fully implemented	On-going	Not implemented	% completion	
Create and sustain an efficient transport system	Construction of Taxi Rank at Anyinam	Anyinam	√			100%	Completed and handed over for use
	Spot improvement of Yohunu – Abrenya (3km) feeder road	Yohunu	√			100%	
	Spot improvement of Yosem PHII – Abrenya (3km) feeder road	Yosem			√		Inadequate funds
	Spot improvement of Akukuso- Borma feeder road	Akukuso			√		Inadequate funds
	Spot improvement of Bebome- Subrisu feeder road	Bebome			√		Inadequate funds
	Spot improvement of Yosem PHI – Abrenya (3km) feeder road	Yosem			√		Inadequate funds
	Spot improvement of Subrisu-Tiawia	Subrisu-Tiawia			√		Inadequate funds

	feeder road						
	Upgrade Vanderpuye-Fremponso Feeder Road	Vanderpuye	√			100%	Project completed
Minimizing the impact and development of adequate response strategies to disaster	Provide for disaster management	District wide			√		Items not purchased
Increase access to safe, adequate and affordable shelter	Installation of Street Lights and Rehabilitation of Faulty Ones	District Wide			√		Inadequate funds
	Procurement of Power Generating Plant (2.5kv)	ADA Kwabeng			√		Inadequate funds

THEMATIC AREA: **TRANSPARENT AND ACCOUNTABLE GOVERNANCE**

NATIONAL ADOPTED OBJECTIVE	Activities	Location	IMPLEMENTATION				
			Fully implemented	On-going	Not implemented	% completion	
To improve fiscal resources mobilization	Preparation of 2013 budget and fee fixing resolution	ADA Kwabeng	√			100%	2013 budget and fee fixing resolution prepared
Promote coordination, harmonization and ownership of the development process	Operate and Maintain other Assets of the DA	District Wide	√				11 properties Rehabilitated
	Strengthening of sub-district structures	District Wide		√			Area Councils were supported
	Undertake participatory monitoring and evaluation of projects	District Wide	√				4no. quarterly development projects monitoring organised
	Electrification of D/A's Official Block For	Kwabeng			√		Inadequate funds

	Assembly						
	Extension Of Office Block For Assembly	Kwabeng		√		80%	Plastering completed
	Const. of 1no. 2-Bedroom Semi-Detached Staff Accommodation For The D/A At Kwabeng	Kwabeng	√			100%	occupied
	Cost. Of 1no. 3-Bedroom Residential Accommodation For The D/A At Kwabeng	Kwabeng		√		80%	Plastering completed
	Const. of 3-Bedroom Residential Accommodation At Kwabeng	Kwabeng		√		50%	At gable level
	Justice And Security Operations	District Wide		√			Security operations supported
	Preparation Of Base And New Planning Schemes At Anyinam, Moseaso And Asamang Tamfoe	Anyinam, Moseaso and Asamang-Tamfoe		√			Preparation of schemes for four sectors on-going at Amonomu
Ensure efficient internal revenue generation and transparency in local resource management	Organise revenue Generation Campaign	District Wide	√				Four revenue campaigns organised
	Organise Revenue Taskforce Operations	District Wide	√				3no. Revenue Taskforce Operations organised
	Data Updating on Revenue Items	District Wide		√			Revenue Taskforce Operations organised
	Training of Revenue Collectors	District Wide	√				Training organised for all 52 revenue collectors
	Construct meat shop at Anyinam market	Anyinam		√		100%	Completed and handed over
	Rehabilitate of 1no. Market and	Sekyere	√			100%	completed

	construction of 1no. urinal						
	Rehabilitatee of 1no. market and construction of 1no. urinal	Akwabuors o		√		55%	Yet to be roofed
	Rehabilitatee of 1no. market and construction of 1no. urinal	Pameng		√		55%	Yet to be roofed
	Construction of Market sheds and 5-unit lockable stores	Tumfa		√		70%	Roofing completed
	Construction of satellite market	Banso			√		In adequate funds
	Construction of satellite market	Kadewaso		√		70%	Roofing completed
	Construction of satellite market	Abakoase	√			100%	completed
	Construction of satellite market	Gyamase			√		In adequate funds
	Construction of satellite market	Awerensua		√		70%	Roofing completed
	Construction of satellite market	Ampapatia	√			100%	completed
	Construction of 10-unit market stores with front pavement	Anyinam		√			Form work for the first floor concrete in progress

3.1 Updates on Indicators and Targets

The DPCU in collaboration with other stakeholders has strategically select a number of core indicators to be used in tracking the performance of the development interventions during the plan implementation period of 2013. The criteria used in the choice of these indicators were cost effectiveness, timely collection of data, easiness to measure indicator, relevance to project objectives and reliability of variables. The identified indicators are grouped under the various Thematic Areas of the GSGDA.

Table 3.1: Summary of the Status of the Indicators under the Thematic Areas

THEMATIC AREA 1: ENHANCED COMPETITIVENESS OF GHANA'S PRIVATE SECTOR						
NO	OBJECTIVES	INDICATOR	BASELINE DATA (2012)	TARGET (2013)	INDICATOR STATUS (2013)	PROGRESS
1	Develop Micro, Small and Medium Enterprises (MSMEs)	No. of SSE identified	-	20	0	Target not achieved
		No. of SSE Associations strengthened	-	10	0	Target not achieved
		No. of SSEs trained	-	10	0	Target not achieved
2	Develop tourism as a major industry	No. of tourist sites identified	4	3	0	Target achieved
		No. of tourist sites developed	1	1	1	Target not achieved
THEMATIC AREA 2 ACCELERATED AGRICULTURAL MODERNIZATION AND NATURAL RESOURCE MANAGEMENT						
1	Improved agricultural productivity in the District	No. of Extension Officers at post and provided with means of transport	14	32	15	Target not achieved
		No. of yield studies conducted	1	1	1	Target achieved
		No. of crop farmers with access to credit facilities	-	150	105	Data not available
		No. of farmers (both cash and food crop farmers) trained	805	500	660	Target achieved
		Absolute increment in the yield in tones of; i. Cocoyam ii. Plantain iii. Cassava iv. maize v. Rice Yam	42,451.50 110,0778.4 114,778.4 17,823.4	43,492.50 80,000 114,778.4 17,823.4 500.00 6500	25,128.0 88,128.0 176,800 15,928 378 6972	Target not achieved but significant gains made
		% increase in incomes levels of; i. Cash farmers ii. Food crop farmers	- -	- -	- -	No data
2	Adapt to the impacts and reduce vulnerability to climate variability and change	No. of sensitized farmers on safe use of Agro-chemical	800	800	600	Target achieved
		No. of farmers trained on minimum tillage	710	710	850	Target achieved
		No. of trees planted	570	200	0	Target not achieved
		No. of bush fire sensitization conducted	6	16	16	Target achieved
THEMATIC AREA 3: INFRASTRUCTURE AND HUMAN SETTLEMENTS DEVELOPMENT						

1	Create and sustain an efficient transport system	No. culverts constructed	17	10	10	Target achieved
		length of feeder roads constructed	30	12	4.5km	Target not achieved
		length of tarred roads constructed	2km	2km	0	Target not achieved
		Length of feeder roads rehabilitated	-	10km	2,3km	No. data
2	Accelerate the provision of affordable and safe water	No. of bore holes drilled in the district	0	3	0	Target not achieved
		No. broken boreholes rehabilitated in the district	0	6	0	Target not achieved
		No. of rain water facilities constructed	0	1	0	Target not achieved
		No. of communities provided with pipe born water system	0	5	0	Target not achieved
		% of total population having access to potable water	61%	60%	57%	Target not achieved. There was no construction of new water sources
		% reduction in water bounded diseases in the district				Target achieved
		i. Diarrhoea ii. Cholera iii. Guinea worm iv. Bilharzias	10552 8 0 113	8000 0 0 100	6449 0 0 116	
% reduction in death rate in the district	-	-	-			
3	Promote rapid development and deployment of the district ICT infrastructure	-No. of computer lab. Established in the district	-	2	0	Not achieved
		No. of pupils trained in ICT in the district	2	1		achieved
4	Improve environmental sanitation in the District	No. of latrine artisans trained in the district	4	2	0	Target not achieved
		No. of KVIPs constructed	36	2	0	Target not achieved
		No. of W.C public toilets constructed in the district	8	2	1	Target not achieved
		No. of KVIPs constructed for basic and pre schools	48	0	0	Target achieved
		No. of communities with approved dump sites	38	3	1	Target not achieved
		No. of communities with refuse containers	3	4	4	Target achieved
		No. households with toilet facilities	3236	150		Target achieved
		% of total population with access to one kind of toilet facility	28	32	29	Target achieved
No. of communities reached with education	10	30	25	Target achieved		
THEMATIC AREA 4: HUMAN DEVELOPMENT, EMPLOYMENT AND PRODUCTIVITY						

1	Increase equitable access to and participation in education at first and second cycle levels	No. of classroom blocks constructed	7	4	3	Target not achieved
		No. of classroom blocks rehabilitated	20	6	2	Target not achieved
		No. of computer laboratories established	2	0	0	Non
		No. of furniture provided for public				
		i. Pre-school	1000	800	690	Target not achieved
		ii. Dual desks	1200			
		iii. mono	1220			
		No. of Teachers Quarters constructed	2	0	0	Non
No. of sports materials supplied						
Jerseys-	20sets	30	50	Target achieved		
Football	50	30	40			
Gross enrolment rate at public schools:						
i. Pre-school	95%	55%	28%\	Target not achieved		
ii. Primary school	73%	40%	25%			
iii. JHS	62%	30%	20%			
2	Improve management of education service delivery	No. of exercise books provided for Public schools	-	500,000	205,535	Target not achieve
		No. of textbooks supplied to Public schools	-	5000	3857	Target not achieve
		No. of Trained Teachers posted	80	70	80	Target achieved
		No. of pupils benefiting from School Feeding Programme	4763	10,000	4,601	Target not achieved
		No. of pupils provided with school uniform	-	4000	2779	Target not achieved
		No. of untrained teachers with access to in service training	281	400	368	Target not achieved
		No of trained teachers with access to in service training	970	1200	1090	Target not achieved
		No. of circuit supervisors with official means of transport	-	-	0	Non
		No of teachers awarded for performance	6	20	0	Target not achieved
		No of mock examinations conducted	5	3	0	Target not achieved
		% increase in BECE performance	80%	75%	40%	Target not achieved

		No. of students that qualify to SHS	653	928	576	Target not achieved	
3	Bridge the equity gaps from 20% to 15% in access to health care and nutrition services and ensure sustainable financing arrangement that protect the poor	No of CHPS compounds constructed	16	4	2	Target not achieved	
		Health facilities expanded	2	2	2	Target achieved	
		No of residential accommodations constructed for health staff	2	2	1	Target not achieved	
		No of children being immunized:					
		Measles	4587	4710	4657	Target almost achieved	
		Polio 3	4757	4710	4517		
		Penta 3	4587	4710	4517		
		No of education campaign organized on water and sanitation diseases	120	150	188	Target achieved	
		No. of persons registered with DMHIS	41805	70,000	56185	Active members who had renewed their membership	
No. of recorded cases of the following diseases:				Target achieved			
i. Malaria	43365	40000	32661				
ii. Intestinal Worms	3847	3000	2684				
iii. HIV/AIDS	53	40	31				
No. of maternal death	0	0	0	Target achieved			
4	Expand opportunities for job	No. of unemployed youths identified and registered -Males -Females	-	600	700	Target not achieved	
		No. of Youth Employment Modules selected	491	550		Target achieved	
		No. of youth acquired employable skills and	460	450	507	Target achieved	
		No. of Youth Employment Modules implemented	8	10	6	Target achieved	
		No. of people supported with employment equipment	-	50	47	Target achieved	
5	Develop targeted social interventions for vulnerable and marginalized groups	No. of PWDs registered	215	20	27	Target achieved	
		No. of disability ramps constructed on public buildings	11	5	6	Target not achieved	
		No. of women trained in employable skills	47	30	0	Target not achieved	
		No. of OVCs identified	50	100	68	Target not achieved	
		No. of OVCs supported	31	0	0	Target not achieved	
		No. of PWDs supported	110	100	40	Target achieved	

		No. of women provided with finance support	17	20	0	Target not achieved	
THEMATIC AREA 6: TRANSPARENT AND ACCOUNTABLE GOVERNANCE							
	Strengthen and operationalise the sub-district structures and ensure consistency with local Government laws	No. of Area Council Offices constructed	1	2	0	Target not achieved	
		No. of training workshops organized for Area Councils	2	1	0	Target not achieved	
		No. of capacity building workshops organized for DA staffs	5	2	1	Target not achieved	
		No. of staff quarters constructed for DA	3	2	0	Target not achieved	
	Improve the capacity of security agencies to provide internal security for human safety and protection	No. of police post constructed and furnished	0	1	0	Target not achieved	
		No. of police post rehabilitated	3	2	0	Target not achieved	
		% reduction in crime rate	-	-	-	No data	
	7	Ensure efficient internal revenue generation and transparent in local resource management	No. of tax education campaign organized	2	2	2	Target achieved
			No. of new sources of revenue identified	70	65	15	Target not achieved
No. of market stores/Stalls constructed			2	2	4	4no. markets stalls constructed	
No. of revenue collectors trained			55	55	55	Target achieved	
% reduction in DA's expenditure			(3.9)	20%	(4.3%)	There was increase in expenditure	
% increase in revenue collection			(4.9)%	30%	19.6%	There was reduction in revenue collection	

Source: DPCU-ADA, Feb, 2013

3.2 Update on Funding by Sources

The Atiwa District Assembly received a total of GH¢3,052,884.62 for the 2013 fiscal year from various of sources including the Rates, Lands, Fees/Fines, Licences, Rent, Grants (DACF, DDF, Salary/Wages, HIPC Fund and MP's Common Fund), Miscellaneous Income and Donor Support from Development Partners including, LSDEP through the Community Water and Sanitation Agency (CWSA), Ghana Social Opportunities Project (GSOP) and Government Grants. Notwithstanding the large deductions at source, receipts from the Grants (DACF) remain the

single largest source of investment fund inflow into the District. Table below shows a summary of the trend of revenue performance of the District for the 2013.

During the year under review, several actions were taken by the Assembly to improve revenue collection and management. These included establishment of a Revenue Task Force, compilation of revenue items register for major towns in the District; and installation of financial management software

Due to the embargo placed on recruitment of staff, the Assembly could not employ revenue collectors to beef up the strength of the revenue staff. This compelled the Assembly to engage more commission collectors who invariably consumed what they normally collected in terms of commission paid and travelling and transport allowances.

Table: 3.2 Update on revenue inflow and funding Sources in 2013

NO.	2011			2012		2013	
	GRANTS	ACTUAL GH¢	%	ACTUAL GH¢	%	ACTUAL GH¢	%
1	CENTRAL GOV'T SALARIES	71,050.65	5.9	24,7078.17	9.7	1,163,907.36	38.1
2	DACF ALLOCATION	577,228.10	47.8	545,593.87	21.4	465,195,03	15.2
3	MP'S COMMON FUND	47,029.51	3.9	101,622.40	4.0	89,359.04	2.9
4	HIPC FUND	-		25,000.00	.90	20,900.00	0.7
5	CWSA/DWST	87,400.00	7.2	50,854.51	2.0	18,945.20	0.6
6	GSOP	-		135,640.71	5.3	112,850.24	3.7
7	M-SHP	-		-		5000.00	0.2
8	SCHOOL FEEDING PROGOAMME	106,930.00	8.9	332,908.53	13.1	296,849.26	9.7
9	DDF	-		743,229.09	29.1	408,773.00	13.4
10	IGF	317,795.65	26.3	368,619.27	14.5	471,105.49	15.5
TOTAL		1,207,433.91	100	2,550.546.61	100		100

Policy Recommendations for Improved Revenue Mobilization

The following recommendations can help improve the revenue mobilization drive and financial management of the Assembly:

- Re-valuation of the Assembly property
- Preparation and implementation of a Revenue Improvement Plan
- Ensuring strict compliance with appropriate directives, regulations and enactments in financial transactions at all times.
- Implementation of the directives on revenue sharing/contract with Area Councils.
- Improvement in Budget compliance/execution and reporting.
- Improvement in the supervision of Revenue Collection/Mobilization Mechanisms
- Empowering the Budget Implementation Committee to advise management on compliance

3.3 Update on Revenue Disbursements

Table 3.2 shows the expenditure pattern of the District for the year, 2013.

Table 3.3: Expenditure Pattern for the Year, 2013

NO.	GRANTS	2011		2012		2013	
		ACTUAL GH¢	%	ACTUAL GH¢	%	ACTUAL GH¢	%
1	CENTRAL GOV'T SALARIES	105,214.16	4.1	247,078.17	9.7	1,163,907.36	36.1
2	DACF ALLOCATION	1,173,736.29	46.3	849,144.18	33.3	431,252.17	13.4
3	MP'S COMMON FUND	77,214.61	3.0	181,841.95	7.1	123,567.03	3.8
4	HIPC FUND	1,129.00	0.0	32,135.38	1.3	102,653.59	3.2
5	CBRDP	50,474.10	2.0	-			
6	M-SHP	1,560.00	0.1	-		3500.00	0.1
7	GSOP	-		126,461.01	4.9	100,784.25	3.1
8	GSFP	212,068.14	8.4	312,175.38	12.2	298,846.69	9.3
9	DDF	24,000.00	0.9	292,124.50	11.5	512,526.69	15.9
10	CWSA/DWST/LSDEP	395,260.10	15.6	106,725.09	4.5	36,930.62	1.1
11	IGF	495,539.61	19.5	401,860.46	15.8	452,612.85	14.0
<i>TOTAL</i>		2,536,196.01	100.00	2,549,546.65	100	3,226,581.53	100

Source DPCU-ADA, JANUARY, 2013

COMMENTS ON:

- a. **Release of Funds:** Funds were released irregularly and woefully inadequate considering the deprived nature of the District. There is a lot to do in terms of provision of infrastructure.
- b. **Utilization of funds in accordance with the Budget:** Funds were utilized in accordance with the Annual Budget. The District Budget Analyst always charged every expenditure to budget lines.
- c. **Other challenges with regard to disbursement:** Since the funds were limited management had difficulty implementing all prioritized programmes and projects.

4.0 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUE

4.1 The School Feeding Programme

The School Feeding Programme as a policy intervention is to promote enrolment growth and retention of the enrolled pupils as well as providing one hot nutritious meal for pupils in schools was piloted in the district since 2005. Currently there are 19 basic schools with total enrolment of 5156 benefiting from the programme in the district. During the year under review an amount of GHc 332,908.09 was received from the National School Feeding Programme Secretariat to pay service providers in the District .The Communities and Schools benefitting from the school feeding programme in the District are as indicated below:

Table 4.1: List of schools under the national school feeding programme

No	District	School/Community	Number of pupils being fed
1	Atiwa	Abomosu AME Zion	687
2	Atiwa	Abomosu R/C Primary & Salvation	175
3	Atiwa	Abomosu Presby Primary “A” &B	512
4	Atiwa	Abomosu Salvation	135
5	Atiwa	Tumfa Methodist Primary	356
6	Atiwa	Tumfa Presby Primary	596
7	Atiwa	Asunafo Presby Primary	270
8	Atiwa	Asunafo R/C Primary	326
9	Atiwa	Ampapatia Methodist Primary	405

10	Atiwa	Asamang-Tamfoe D/A Primary	270
11	Atiwa	Abresu-Wekpeti	214
12	Atiwa	Amonom D/A	243
13	Atiwa	Apampatia Methodist	229
14	Atiwa	African Faith	279
15	Atiwa	Ekorso SDA	226
16	Atiwa	Akwaduuso D/A	59
17	Atiwa	Abakoase Subrisu Prim	302
18	Atiwa	Nkruakanso D/A Prim	579
19	Atiwa	Erkoso Akwadum R/C Prim	216
	TOTAL		4763

Challenges facing the National School Feeding Programme

- Delay in the releasing of feeding grant.
- The number of pupils fed is more than the number of pupils the grant is paid on.
- Locally produced food stuff is expensive.

Policy Recommendations

- Feeding grant to be released on time based on the current enrolment.
- Cooks and caterers are to be paid from separate coffers rather than using part of the 40p per child per meal to aid the provision of enough nutritious balanced diet with accompanying desert to be served at all times.

4.2 Ghana Youth Employment Entrepreneurial Development Agency

Ghana Youth Employment Entrepreneurial Development Agency and the previously known as the National Youth Employment Programme which was established in the District since 2006 has created a lot of job opportunity for the youth in the District. The year under review saw a lot of expansion in the modules being implemented in the District. Currently Five (5) modules are being run in the District. Even though the district intended to implement roads maintenance and

roads safety management services it could not do so. The table below show the number of youth employed under the various modules.

Table 4:2 Number of Youth engaged under the GYEEDA in the District

S/N	MODULE	NO. EMPLOYED			NO. ON POST		
		MALE	FEMALE	Total	MALE	FEMALE	Total
1	Teaching Assistance (CETA)	40	20	60	35	19	60
2	Health Extension Worker (HEW)	8	42	50	8	42	50
3	Community Protection Assistant (CPA)	5	2	7	5	2	7
	Hair Dressing		45	45		45	45
4	Sanitation (Zoom Lion)	30	170	200	30	170	200
5	Dress Making	-	80	80	-	80	80
	TOTAL			438			438

Challenges

- The payment of allowances to members unduly delays
- Beneficiaries who undertook the UTDBE course and have completed have still not been absorbed into the mainstream teaching field

Policy recommendations

- Allowance should be paid regularly to relief the hardship of the beneficiaries and ensure beneficiaries and general public interest in the programme
- Beneficiaries who undertook the UTDBE course and have completed should be absorbed into the mainstream teaching field

4.3 Land under Irrigation

There are neither dug out well nor dams for irrigation in the District. However, farmers along the valleys of River Birim, Sea Abena and others use pumping machines to irrigate their crops in the dry season.

4.4 Guinea Worm Infestations

There was no incidence of guinea worms cases in the District in the year under review. This could be attributed to the provision of portable water by the District in conjunction with Donor agencies Such as DANIDA.

4.5 Maternal Mortality

During the year under review, the District recorded one (1) maternal deaths as compared to zero maternal deaths in 2012. It was still better than three (3) deaths in 2011. This was due to elaborate interventions implemented to prevent maternal mortality and morbidity in the District.

4.6 Atiwa District Health Insurance Scheme Membership

As at the close of 2013, the Scheme had active membership of 57142 representing 51.7% of the District population of 110,622 (based on 2010 population and housing census). Below are the details by category:

Categories	Informal	Under 18	Pregnant Women	SSNIT Pensioners	SSNIT Con.	70+	Indigents	Total	%
New Members	2982	6311	996	1	70	180	2463	13004	22.7
Renewals	15640	21981	1460	36	969	2360	1692	44138	74
Total	18623	28292	2456	37	1039	2540	4155	57142	

CHALLENGES

1. Clients abuse the policies of the Scheme through the practice of “hospital shopping”.

2. Some clients do not renew their policy with the Scheme when it expires.
3. Inconsistent electricity supply
4. Inadequate logistical support

Policy recommendation

1. The scheme embarks on outreach programmes such as mass registration in communities to generate enough funds.
2. The Scheme collaborates with contracted facilities to sensitize clients on the effect of “hospital shopping”

4.7 The Capitation Grant

The capitation grant policy is a pro-poor policy aimed at reducing the financial burden on guidance thereby increasing pupil’s enrolment in schools throughout the country. This policy started in 2005 in the Atiwa District. The table below shows the pupils’ enrolment with the amount of capitation grant released from 2011/2012 academic year to 2012/2013 academic year.

Table 4.3, Pupils’ Enrolment under the Capitation Grant

DATE (academic year)	Enrolment	Date grant was released	Term	Amount released GH¢
2011/2012	26,822	October 2012	3 rd term	37,776.18
	26,822	November 2012	1 st term	42,687.23
2012/2013	25,791	July 2013	2 nd term	42,687.23
	25,791	September 2013	2 nd term(2011/2012)	36,589.05

SOURCE: District Education Directorate, 2013

Challenges facing the Capitation Grant

- Grants are not released on time.
- Enrolment figures need to be updated to commensurate the amount released to each school.
- The grant does not favour schools with less enrolment.

Policy Recommendation

- There should be timely release of grants with imprest added to aid schools with less enrolment to function proper.

4.8 The supply Free School Uniform and Exercise Books

The National Democratic Government initiated policy measures toward improving education in every district especially in the Atiwa District to reduce poverty and enhance students' performance. In achieving this objective, 2779 free school uniforms were supplied to 2779 pupils, 205,535 free exercise books were supplied pupils and 3857 free text books were supplied to both public and private schools in the District in 2013.

Challenges facing the Free School Uniform and Exercise Books

- Delay in the supply of consignment.
- Exercise books not adequate for the pupils.

Policy Recommendations

- Timely supply of consignment.
- The quantity supplied should be enhanced

4.9 Ghana Social Opportunities Project (GSOP)

Atiwa District Assembly is only District in Eastern Region which is benefiting from the Ghana Social Opportunities Project (GSOP). The Ghana Social Opportunities Project (GSOP) supports the Government's National Social Protection Strategy. It is based on the government's vision of creating an all-inclusive and socially empowered society through the provision of sustainable mechanisms for the protection of persons living in extreme poverty and related vulnerability and exclusion. The five (5) project which started in 2011 ends in December 2015.

Table: 4.4 Statuses of Sub-Projects under GSOP

	Sub-Project	Location	Status	People Employed
1	Construction of 1no. 3-unit Teachers Quarter	Tumfa	Completed and handed over for use	125
2	Establishment of 10acre citrus plantation	Fremponso	60% completed. citrus planted and being	30
3	Establishment 50acre cocoa farm	Pameng	30% completed. 20acre cleared and planted with cocoa seedlings	60
4	Upgrading of 1.2km feeder road	Vanderpuye	90% completed. Compacting almost completed	65