

ADAKLU DISTRICT ASSEMBLY

(ADA)

**ANNUAL PROGRESS REPORT
(2014)**

JANUARY- DECEMBER, 2014

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TABLE OF CONTENTS

CHAPTER ONE	PAGE
INTRODUCTION	
Executive Summary.....	5
BACKGROUND.....	6
CHAPTER TWO	
REVIEW OF DEVELOPMENT STATUS UNDER THE SEVEN THEMATIC AREAS OF GSGDA II	
2.1 INTRODUCTION.....	10
2.2 IMPLEMENTATION STATUS OF PLANNED ACTIVITIES.....	11
2.3 PROJECTS UNDERTAKEN WITHIN THE DISTRICT	16
2.4 EVALUATION AND PARTICIPATORY MONITORING AND EVALUATION.....	23
CHAPTER THREE	
3.1 THE WAY FORWARD.....	24
3.2 KEY ISSUES.....	24
3.3 RECOMMENDATIONS.....	24
3.4 CONCLUSION.....	25

LIST OF TABLES

Table1. Implementation Status of Development Projects/Project.....	12
Table2.Update on Funding Sources.....	22
Table3.Update on Disbursements.....	
Table4.Update on Indicators and Targets.....	

LIST OF ACRONYMS

ADA	Adaklu District Assembly
APR	Annual Progress Report
CBOs	Community Based Organizations
CBRDP	Community Based Rural Development Programme
CSO	Civil Society Organization
DA	District Assembly
DACF	District Assembly Common Fund
DCD	District Coordinating Director
DCE	District Chief Executive
AD1	Assistant Director 1

DFO	District Finance Officer
DM&E	District Monitoring and Evaluation
DMTDP	District Medium-Term Development Plan
DPCU	District Planning and Co-ordinating Unit
DPO	District Planning Officer
DDA	District Department of Agriculture
GHS	Ghana Health Service
GES	Ghana Education Service
GPRS (II)	Growth and Poverty Reduction Strategy (2014-2017)
MOFA	Ministry of Food and Agriculture
M&E	Monitoring and Evaluation
NDPC	National Development Planning Commission
NGOs	Non- Governmental Organization

INTRODUCTION

1.1 Executive Summary

This is the Annual Progress Reports on assessment of progress made in the implementation of activities outlined in the District's Annual Development Plan for the year ending December 2014. It is a statement of progress made in respect of activities planned to be implemented in the District in 2014. Progress made in the achievement of specific objectives as outlined in the District's Medium Term Development Plan (DMTDP 2014-2017) is clearly depicted in the report. Our goal as a District enshrined in 2014-2017 is to achieve an improvement in socio-economic development through massive infrastructure development and the development of human capital whilst enhancing good governance. Policy measures adopted in achieving this Goal above have been prioritized under the seven Thematic Areas of the Ghana Shared Growth and Development Agenda II (GSGDA II).

This Quarterly Progress Report is prepared using indicators and targets adopted for monitoring and output and interventions during the year under review. It also documents key interventions implemented during the quarter to bring about the desired changes in the indicators.

The report is presented in Four Chapters. Chapter one provides an overview of the Development Status of the Quarter and the M&E Arrangements, while chapter two presents a review of status of development projects and programmes under the seven thematic Areas of GSGDA. Chapter Three is devoted to the assessment of the performance of Core Indicators across the sectors of the District Economy and chapter four outlines the recommendations and way forward.

CHAPTER ONE

INTRODUCTION

1.1 Background

Annually the District Assembly commits significant resources to the implementation of activities aimed at improving the living conditions of its people. In order to measure the effectiveness of planned interventions or programme on the lives of the people, a monitoring and evaluation arrangements have been designed to track by agreed indicators, the progress of project implementation and ultimately their impact on the lives of the people. This Report designed to show the link between programme/project Planning and implementation. It is the Fourth in a series of Four Quarterly mandatory Progress Reports on progress made in the implementation of activities outlined in the District Annual Development Plan 2014. It also highlights progress made in the achievement of specific objectives outlined in the District Medium Term Development Plan (DMTDP 2014-2017). With a goal to achieve an improvement in socio-economic development through massive infrastructural development and the development of human capital whilst enhancing good governance, the Assembly pursued the Goal outlined in the National Development Strategic Frame Work -Ghana Shared Growth and Development Agenda II (GSGDA II).

These include:

1. Ensuring and Sustaining the Macroeconomic Stability
2. Enhanced Competitiveness of Ghana's Private Sector
3. Accelerated Agricultural Modernization and Sustainable Natural Resource Management
4. Oil and Gas Development
5. Infrastructure and Human Settlements
6. Human Development Productivity and Employment
7. Transparent and Accountable Governance

This Report is prepared based on an assessment of status of indicators and targets adopted for monitoring and evaluating the achievements of activities/interventions earmarked for the year 2014. It also documents key interventions implemented during the quarter to bring about the desired changes in the lives of the people.

1.2 Rational for preparing the Report

The basis for conducting District Based Monitoring and Evaluation stems from the fact that services can be continually improved through informed decision making. Systematic Monitoring and Evaluation of the DMTDP is key to providing the needed data that informs and shows the extent of progress made towards the achievement of specific programme objectives as outlined in the District Annual Action Plan and the relative contribution of the yearly progress to the achievement of the broader Medium Term goal. In a nutshell, the Fourth Quarter Monitoring and Evaluation exercise seeks to pursue the following specific objectives:

- ✓ Assess the extent to which specific DMTDP targets for 2014 were met
- ✓ Identify achievements, constraints and failures to inform future preparation of DMTDP and project design to achieve better impacts
- ✓ Provide information for effective coordination for District development at the Regional level
- ✓ Provide District authorities, the government, development partners, community project management teams and the general public with better means for learning from past experience.
- ✓ To improve service delivery and influence allocation of resources in the District.

Further to the above, the District Monitoring and Evaluation process is intended to achieve the following:

- To ensure accountability for the use of scarce resources
- To find out if the projects implemented have solved the problems identified.
- To ensure sustainability of project.
- To ensure result based implementations

1.3 Processes involved and difficulties encountered

The District Monitoring and Evaluation exercise was preceded by a DPCU meeting to discuss and agree on the focus, tools and expected outcomes of the M&E and to develop an M&E budget. A working team of the key stakeholders was formed including the following:

1. District Coordinating Director
2. District Development Planning Officer
3. District Budget Analyst
4. District Finance Officer

5. District Works Engineer
6. Rep. of Traditional Authorities
7. Rep. of Civil Society Organization

These key stakeholders visited the project sites and collected relevant data in order to measure progress of project implementations against planned target. A report is then given to other stakeholders, to inform them about issues identified.

1.4 Data Collection and Collation

The DPCU undertook quarterly monitoring visits to all project/programme sites to collect relevant data on the status of implementation of planned projects and programmes. This was followed by a debriefing of the District Chief Executive on the outcome of the exercise.

There were two (2) levels of monitoring on each occasion; the first was the sector by sector specific Departments of their programmes and projects. Joint monitoring by two or more Departments was encouraged in situations where an intervention is cross-cutting in nature. The second level of monitoring was undertaken by the DPCU on the overall District development programmes, projects and activities.

In executing the monitoring task, there was an assessment of the extent to which indicators of programmes, projects and activities have been achieved. To ensure effective work and use of available human resources, the DPCU formed monitoring teams depending on the focus of the monitoring event.

1.5 Data Analysis and Use

The DPCU lack the skills in using scientific methods and data analysis software such as MicroSoft Excel, Scientific Package for Social Scientist (SPSS), etc to analyze and interpret both primary and secondary data collected from the field and other relevant data sources. As such a rather slow manual means was employed to analyze the data. This however did not compromise the quality of the data analyzed.

The main objective behind the preparation of the District Monitoring and Evaluation Plan is to facilitate the tracking of the progress of development projects (on-going and completed) implemented in the District. The Monitoring and Evaluation Plan for the Adaklu District Assembly aims at achieving the following:

- ❖ The efficient and judicious use of scarce resource
- ❖ That the Assembly is transparent and answerable to the people.
- ❖ That the felt needs of the people are tackled in a participatory process.

CHAPTER TWO

REVIEW OF DEVELOPMENT STATUS UNDER THE SEVEN THEMATIC AREAS OF GSGDA II

2.1 INTRODUCTION

This chapter reviews specific programmes, projects and activities implemented during the quarter under review, with specific reference to the seven (7) thematic areas of the GSGDA II.

2.2 Ensuring and Sustaining Macroeconomic Stability

The Major thrust of the District under this thematic Area was to increase Internally Generated Revenue Mobilization by 25% of the 2014 performance through the Compilation of reliable data on all assembly's revenue sources, undertake Education of tax payers on their obligations to the assembly, Value all ratable properties in the District's two major towns (Waya and Tsrefe) and Recruit Revenue Collectors for Area Councils as well as Organize capacity building programmes for revenue collectors. It's also ensures strict implementation of DMTDP and annual budgets, as well as effective and efficient utilization of funds allocated to the District.

Some achievements were made in the implementation of above measures; notable among them was the increase in Internally Generated Funds from 88,713.70 in Dec 2013 to 81,962.72 in June 2014. Socioeconomic Data on District-wide ratable properties is currently being compiled. It is expected when finalized; the database will be the basis for realistic Revenue Targeting and Projection which will help increase the effectiveness and efficiency of revenue officials. Similarly selected District Officials including Heads of Departments were trained on the Public Procurement Law. This was to enhance the judicious use of public funds.

These achievements notwithstanding some critical issues remained to be tackled these include the valuation of Physical Properties for the purpose of levying taxes to boost the IGF. The skills and number of revenue collectors remain unchanged due to limited funds to recruit and train new and old officers. These issues are expected to receive attention in the ensuing quarters.

2.2 IMPLEMENTATION STATUS OF PLANNED ACTIVITIES

TABLE: 2.1 Ensuring and Sustaining Macroeconomic Stability

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Sources of Funding
Update data on retable and non-retable properties	District-wide	Activity Completed	3,678.00	DACF
Undertake valuation on all properties	Adaklu-Waya	Initiated actions to achieve results	2,220.00	DACF
Undertake 1 No. tax education	District-wide	Activity Completed	578.00	DACF
Set aside 25% of IGF annually for capital development	DA	Being implemented	0	IGF
Undertake performance review of the DMTDP	DA	Being implemented	3,500.00	DACF

2.2 Enhancing Competitiveness in Ghana's Private Sector

The role of the Private Sector is as crucial in the District Development Agenda as it is in the National Agenda as such, the District's efforts at accelerating its development were characterized by measures to improve access to land for private investment, facilitate the development of micro, small and medium enterprises (MSME) through the Provision of training and business development services, enhance access to affordable credit, make available appropriate but cost-effective technology to improve productivity as well as diversify and expand tourism industry for revenue generation and to vigorously promote domestic tourism in the District.

Other objectives pursued in respect of accelerating the District Private Sector Development included the promotion of income generating opportunities for the poor and vulnerable, including women and food crop farmers, enhancing access of the poor and vulnerable to social protection and Promote economic empowerment of women through access to land, labour, credit, markets, information, technology, business services and social protection including property rights

Seemingly important is the unprecedented support to the poor and vulnerable including People with Disabilities to undertake their individual development initiative with a portion of the District Assembly Common Fund. This is expected to enhance their status and a basic income for them to initiate their individual economic ventures.

One major constraint hindering the much needed development of this sector is the individual and uncoordinated nature of the sector. Dominated by peasants and largely illiterates with individual characters/traits some of which are detrimental to business prospecting; the sector deprives itself of receiving the needed investments due to high degrees of uncertainties that may be associated with that investments.

Table: 2.2 Enhancing Competitiveness in Ghana’s Private Sector

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Sources of Funding
Participate in Volta Trade and Investment Fair	Ho	Activity completed	2,000.00	DACF
Identify Women’s Vegetable farming groups	District –wide	Partly Completed	12,000.00	DACF
Support to People With Disabilities	District-wide	Activity Completed	57,000.00	DACF
Support for Community Initiated Projects	4 Selected Communities	Activity Completed	9,500.00	DACF
Traditional authorities Allowance	Allowance Granted	Activity Completed	10,760.00	DACF
Gender Mainstreaming	District-wide	On-going	6,400.00	DACF

ACCELERATED AGRICULTURAL MODERNIZATION AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT

The focus of the District in accelerated Agricultural Modernization and Sustainable Natural Resource Management was to adopt measures aimed at reducing the risk associated with Agriculture. This was to be pursued through the development of appropriate irrigation schemes, dams, boreholes and other water harvesting technologies to enhance dry season vegetable farming. It was also to promote access to land by women for agricultural purposes and to provide selective subsidies for the agricultural sector for the procurement of improved seeds, grade breeders and

stock, pesticides and fertilizers. Other programmes were intended at creating awareness about environmental issues among all stakeholders and to develop an effective and efficient framework for collaboration with appropriate agencies to ensure environmental compliance.

Other objectives were aimed at improving agricultural productivity through the development of human capacity in agricultural machinery management, operation and maintenance within the public and private sector as well as increase access to market facilities. Similarly, there were measures to promote selected crop for food security and the promotion of livestock and poultry development for food security and income

During the period under review some gains were made in the achievement of above including arrangements for the delivery of subsidized inputs to farmers including fertilizers, insecticides and pesticides. The routine agricultural extension services helped in providing the needed guidance and advice to the ordinary crop farmers with the aim of increasing productivity. The livestock and poultry sectors also received technical services from the veterinary unit of the District Agricultural Development Unit.

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Sources of Funding
Celebrate Farmer’s Day	District-wide	completed	10,000.00	DACF
Organize 4-annual stakeholders meeting on food security & emergency preparedness	District-wide	Activity On-going	3,000.00	DACF
Train Extension officers	District-wide	Activity On-going		DACF

INFRASTRUCTURE, ENERGY AND HUMAN SETTLEMENT

The major policy direction under this Thematic Area was to improve access to rural productive infrastructure, through the improvement in feeder roads, improvement of market infrastructure, expansion of rural electrification programme. Some successes were chalked in respect of the above. These included the rehabilitation of market infrastructure in Adaklu-Waya markets, spot improvement of feeder roads to farming communities and the expansion of electricity to rural Areas.

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Sources of Funding
Procurement of Sanitation Equipments	District-wide	Activity Completed	10,000.00	DACF
Maintenance of Sanitation equipments	District-wide	Activity Completed	34,000.00	DACF
Dislodging of 3No. 10-seater KVIP Facilities	Adaklu-way	Activity yet to start	15,000.00	DACF
Provide Street lights		Activity Completed	12,000.00	DACF
Support for Rural Electrification projects	District-wide	Activity is partly Completed	57,730.00	DACF

HUMAN DEVELOPMENT, PRODUCTIVITY AND EMPLOYMENT

The objectives of the programmes and projects implemented under this thematic Area were to improve access and quality of educational services delivery, improve access to quality health care as well as reduce the incidence of malaria and HIV/AIDS and other preventable diseases. These were to be achieved through the provision of Educational and Health Infrastructure. Significant achievements were recorded in this regard. A number of classroom blocks were initiated and expected to be complete during the year. Similarly some health facilities were earmarked for construction/ rehabilitation and plans were far advanced for the commencement of work on them. Adaklu-Waya health centre is being given a phase lift with the construction of a modern laboratory.

TABLE: 2.3 The table shows the level of achievement under this thematic area.

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Source of Funds
Celebrate national day for best teacher/worker award	District-wide	Yet to start	0,000.00	DACF
Open District Edu. account	District-wide	Activity Completed	21,000.00	DACF
Education-Scholarship	District-wide	Activity partly Completed	34,000.00	DACF
Celebrate my first day at school	District-wide	Activity completed	2,250.00	DACF

Support DRI on HIV/AIDS	District-wide	Activity completed	8,386.62	DACF
Control Malaria	District-wide	Activity completed	8,000.00	DACF
National Immunization Programme	District-wide	Activity completed	6,000.00	DACF
Organize 1 No. spraying of pest and insecticide breeding areas	District-wide	Completed	00	DACF
Support sports development in schools	District-wide	Activity is on-going	2,678.00	DACF

TRANSPARENT AND ACCOUNTABLE GOVERNANCE

The thrust of policy under this thematic area was to promote democratic, transparent and accountable local governance. This was to be achieved the Assembly through the following objectives:

- To empower women to participate in local governance.
- To improve upon security in the District.
- To encourage public-private participation in socio-economic development.
- To improve the economic and social well-being of vulnerable and excluded in society, as well as improve the performance of the Sub-District Structures. The outputs of activities implemented in the quarter are as per details below:

Program/Project/Activity	Location	Level of implementation	Amount Allocated (GHC)	Source of Funding
Contingency and Disaster Management	District-wide	Activity Completed	28,500.00	DACF
Organize sensitization programmes for the communities	Selected Communities	Activity Completed	21,000.00	DACF
Support for programmes of People with Disabilities (PWDs)	District-wide	Activity Completed	34,000.00	DACF
Promote the Rights of the vulnerable and the Excluded	District-wide	Activity Partly Completed	23,000.00	DACF
Promote Child Welfare	District-wide	Activity Partly	20,000.00	DACF

		Completed		
Construction of access for the disabled	District-wide	Activity Partly Completed	12,000.00	DACF
Identify five (5) school drop outs (girls) and enroll them into vocation of their choice	District-wide	Activity is on-going	10,000.00	DACF
Design and Landscaping of District Assembly Complex	District-wide	Activity is yet to start	6,000.00	DACF
Installation of Internet facilities at the Office Block	DA	Activity Partly Completed	5,000.00	DACF
Procurement of Office Equipment	DA	Activity is on-going	12,000.00	DACF
Operation and Maintenance of Offices and Office Equipment	District-wide	Activity completed	12,000.00	DACF
Monitor and evaluate projects	District-wide	Activity Partly Completed	13,000.00	DACF

2.3 PROJECTS UNDERTAKEN WITHIN THE DISTRICT UP TO DATE

The table below shows projects undertaken during the period from **2013 - 2014**. **Nine (9)** projects were awarded with a total sum of **Nine Hundred and Sixty - Nine Thousand, Nine Hundred and Eighty - Six Ghana Cedis and Four Pesewas (GH¢ 969,986.04)**.

No.	Name of Project	Contractor	Project Location	Commencement Date	Expected Date of Completion	Project Status	Contract Sum GH¢	Amount Paid GH¢	Amount Outstanding GH¢	Source of funds
1	Construction of 1No. 3 - Unit Classroom Block with Ancillary Facilities at Adaklu Abuadi JHS	Risekamp Limited, P. O. Box MA 47, Ho	Adaklu Abuadi	24/12/13	24//06/14	52%	160,000.00	40,000.00	120,000.00	DACF/DDF
2	Construction of 1No. 3 - Unit Classroom Block with Ancillary Facilities at Adaklu Goefe JHS	Ramzee Ventures, P. O. Box CT-0535,	Adaklu Goefe	24/12/13	24/06/14	35%	158,769.60	21,433.90	137,335.70	DACF/DDF

		Cantoment - Accra								
3	Construction of 1No. 3 - Unit Classroom Block with Ancillary Facilities at Adaklu Waya JHS	Lovemak Ventures Limited, P. O. Box MA 188, Ho	Adaklu Waya	24/12/13	24/06/14	45%	158,769.60	21,433.90	137,335.70	DACF/ DDF
4	Construction of 1No. 3 - Unit Classroom Block at Adaklu Hlihave	Ravidom Limited P. O. Box HP 102, Ho	Adaklu Hlihave	30/01/14	30/05/2014	41%	118,924.41	-	118,924.41	DDF
5	Construction of 1No. 6 - Unit Classroom Block and Construction of Office and Store at Adaklu Waya Basic School	Wil - Elik Company Limited, P.O.Box HP 708, Ho	Adaklu Waya	18/06/13	18/07/13	88%	51,566.63	20,000.00	31,566.63	DACF/ DDF
6	Renovation of JHS Block into Offices	M/S Farabo Company Ltd. P. O. Box MA 368, Ho	Adaklu Waya			20%	43,898.00	-	43,898.00	DACF
7	Renovation of Dining Hall at ADASEC	V. A. Dzifason Enterprise, P. O. Box HP 395, Ho.	Adaklu Waya	30/01/14	30/03/14	45%	78,057.80	20,932.29	57,125.51	DACF
8	Construction of 1No. 6 - Unit Classroom Block with Ancillary Facilities at Adaklu Blidokope (GetFund)	Chriswed Limited, P. O. Box 10137, Accra - North	Adaklu Blidokope	09/01/14	09/09/14	52%	200,000.00	***	***	GetFund
9	Construction of 1No. 3 - Unit Classroom Block with Ancillary Facilities at Adaklu Wumenu JHS		Adaklu Wumenu	18/11/14	6 Months	-	176,782.6 2	-	176,782.62	DACF

	Total						1,146,768. 66	123,800. 09	1,022,968. 57	
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Source: Department of Works.

The current Administration of Adaklu District Assembly and with approval from the General Assembly have agreed to use its allocation of the District Assembly Common Fund (DACF), District Development Facility (DDF) and other Support Funds to pay for the cost of implementation of Annual Development Plan for 2014 Projects which some of them are currently on - going as listed below:

No.	Name of Project	Contractor	Project Location	Commence ment Date	Expected Date of Completion	Project Status	Contract Sum GH¢	Amount Paid GH¢	Sources of Funding
1	Construction of Laboratory and Offices at Adaklu Waya Health Center	Chriswed Limited, P. O. Box 10137, Accra - North	Adaklu Waya	30/07/14	30/09/14	45%	37,235.00	10,000.00	DDF
2	Renovation of Area Council Office at Adaklu Tsrefe	Ravidom Limited, P.O. Box HP 102, Ho	Adaklu Tsrefe	-	17/02/14	85%	82,665.22	44,265.94	DACF
3	Construction of CHPS Compound at Adaklu Torda	Exquisite Construction Ltd. P. O. Box AC 625, Act Centre Accra	Adaklu Torda	18/11/14	8 Months	-	197,637.00	-	DDF
4	Construction of CHPS Compound at Adaklu Kodzobi	Chriswed Limited, P. O. Box MA 116, Ho	Adaklu Kodzobi	18/11/14	8 Months	-	197,637.00	-	DACF
5	Renovation And Extension Of Adaklu Ahunda Health Center		Adaklu Ahunda			Yet to be awarded	-	-	DACF
	Total						515,174.22	54,265.94	

GENERAL SUMMARY

NO.	ITEMS	NO. OF PROJECTS AWARDED	CONTRACT AMOUNT GH¢	AMOUNT PAID GH¢	AMOUNT OUTSTANDING GH¢
1	EDUCATION - BUILDING PROJECTS	9	1,146,768.66	123,800.09	1,022,968.57
	EDUCATION -SUPPLY OF GOODS	6	97,150.90	84,588.90	12,562.00
	<i>EDUCATION SUB – TOTAL</i>		1,243,919.56	208,388.99	1,035,530.57
2	HEALTH - BUILDING PROJECTS	5	515,174.22	54,265.94	460,908.28
3	WATER	8	88,585.00	48,585.00	40,000.00
4	ASSEMBLY - BUILDING PROJECTS	4	321,305.10	49,500.00	271,805.10
	ASSEMBLY - SUPPLY OF OFFICE EQUIPMENT AND LOGISTICS	9	273,661.00	183,661.00	90,000.00
	<i>CENTRAL ADMIN SUB – TOTAL</i>		594,966.10	233,161.00	361,805.10
5	FEEDER ROADS	8	499,397.06	28,480.00	470,917.06
	GRAND TOTAL		2,942,041.94	572,880.93	2,369,161.01

Update on Funding Sources for Year 2014

Broadly, the Assembly made significant inroads in its revenue mobilization drive by realizing over 100.6 percent of its revenue targets for the year. At the same time, it was able to keep its expenditure within budgetary limits for the same period.

The revenue and the actual revenue mobilized, together with actual expenditures are shown below.

TABLE: 2.4 Update On Funding Sources for the Year

Source	Variance (2013)		Variance (2014)		Remarks
	Actual Receipt GH¢	Actual expenditure GH¢	Actual Receipts GH¢	Actual Expenditure GH¢	
GoG	19,851.87	19,851.87	500,154.48	500,154.48	
IGF	78,413.70	79,765.87	144,823.50	143,092.75	
DACF	496,837.34	566,018.72	775,419.16	824,419.16	
DDF	264,199.00	192,565.85	369,500.38	330,347.33	
MP's Common fund	27,115.04	9,387.00	130,371.67	86,778.37	
GSFP	90,610.20	90,610.20	172,324.50	156,709.50	
PWD	52,461.16	52,461.16	24,261.16	12,277.44	

Source: ADAKLU DEP'T OF FINANACE Dec, 2014.

TABLE: 2.5 FINANCIAL PERFORMANCE

ADAKLU DISTRICT ASSEMBLY

Source	2013			2014			Remarks
	Approved Budget	Actual Receipt	Actual Expenditure	Approved Budget	Actual Receipt	Actual Expenditure	
GoG	51,496.47	19,851.87	19,851.87	455,974.92	500,154.48	500,154.48	
IGF	81,524.40	78,413.70	79,765.87		144,823.50	143,092.75	
DACF	1,639,660.53	496,837.34	566,018.72	2,130,566.52	775,419.16	824,419.16	
Other Funds				945,271.60	52,366.64	52,366.64	
DDF	316,632.00	264,199.00	192,565.85	234,429.00	369,500.38	330,347.33	
MP's Common Fund	142,898.23	27,115.04	9,387.00	120,000.00	130,371.67	86,778.37	
GSFP	238,649.00	90,610.20	90,610.00	237,949.00	172,324.50	156,709.50	
PWD	39,196.00	52,461.16	52,461.16	33,048.88	24,361.16	12,277.44	
					2,169,221.49	2,106,145.67	

Source: ADAKLU DEP'T OF FINANCE Dec, 2014.

**TABLE: 2.6 ADAKLU DISTRICT ASSEMBLY
REVENUE MOBILIZATION / GENERATION**

ADA	DACF		IGF		DEV'T PARTNERS	OTHER FUNDS (DDF, MP, GSFP,PWD)	DISTRICT TOTAL ACTUAL
	APPROVED BUDGET	ACTUAL RECEIPTS	ESTIMATE	ACTUAL RECEIPT	ACTUAL RECEIPT	ACTUAL RECEIPT	
2014	2,130,566.52	775,419.16	107,724.90	144,823.50	369,500.38	326,957.33	1,616,700.37

**TABLE: 2.7 EXPENDITURE
DISTRICT ASSEMBLIES COMMON FUND**

DIST.	SOCIAL SECTOR				ECONO MIC SECTOR	HRD	OFFICE EQUIPT	PROJECT MGT.	MISC.	DISTRIC T TOTAL
	EDUC.	HEALTH	ENV.	ADMN/LOCAL GOV'T						
2014										
%										

Challenges in Revenue Mobilization

Meeting the revenue targets was without challenges as the Assembly was confronted with myriads of problems including the following:

- i) An increase in the employment levels by the Assembly resulted in a significant rise in the IGF payroll coupled with sharp salary pay increases within the same period, a situation which tended to increase the overall wage bill of the Assembly.
- ii) The inability to identify more potential revenue sources affected the volume of revenue collected. Perhaps, revenue collected would have been far and above the set target if all possible sources were identified and brought on board.

- iii) Apathy on the part of ratepayers significantly affected the general revenue performance of the Assembly and thus, the volume of revenue realized for the period.
- iv) Revenue leakages, contributed to the Assembly's inability to provide mobilize more revenue.

It is hoped that the aforementioned challenges would be addressed in good time to enable the Assembly to generate more revenue to undertake the needed development projects and programmes in the District.

2.4 EVALUATION AND PARTICIPATORY MONITORING AND EVALUATION

The District implement participatory M&E by deploying the knowledge /resources of its stakeholders including Civil Society Organizations and the community especially, poor and vulnerable in the monitoring and evaluation processes. It is also achieved through consultative mechanisms including Area Council reports and Annual Progress Reports submitted periodically by decentralizing performance of District's and Area Council's interventions and their impacts on growth and poverty reduction are assessed.

CHAPTER THREE

THE WAY FORWARD

3.1 INTRODUCTION

This chapter expatiates on the key issues considered in the Monitoring and Evaluation Plan of the District. It also includes recommendations given by the Monitoring Team.

3.2 KEY ISSUES

In the Monitoring and Evaluation Plan, some of the key issues considered were, poor road network, inadequate potable water supply system, inadequate accommodation for offices and residential accommodation for staff of the Assembly, high incidence of bush fires, low internally generated revenue and low level of women participation in decision making.

3.3 RECOMMENDATIONS

The following recommendation were made by the Monitoring Team

- Creation of data base information system. This will help the district and development partners as well as the Government to access information whenever they need them. The reason is to provide reliable information for planning and implementation management. Without reliable information, development managers cannot manage the implementation process effectively and efficiently.
- There is also the need to conduct another Poverty profiling and Mapping for the newly created district. This will create awareness on how poverty manifests itself among the different segment of societies in the District.
- A maintenance plan should be developed for physical projects to ensure their long term sustainability in the various communities in the District
- Timely approval of DMTDP. There is the need for the General Assembly to approve the DMTDP in order to help the district and the DPCU to follow the programmes and projects in the plan.

- Timely release of funds from Government to enable contractor expedite action on projects and programmes thereby mean completion schedules.

3.4 CONCLUSION.

Ability of the District in the achievement of its Goal will depends to a large extent on the participation of key stakeholders in the implementation of its strategies outlined in the Annual Action Plans. This will not only provide the much needed resources but will also enhance transparency and accountability in the implementation of such projects and programmes to guarantee sustainability of such projects/ Programmes for the development of the people.